El Paso Independent School District Hornedo Middle School

2023-2024 Formative Review

Accountability Rating: A

Distinction Designations: Top 25 Percent: Comparative Closing the Gaps



Board Approval Date: October 17, 2023

Mission Statement

We will instill in our students a sense of self-responsibility, compassion toward others, and invaluable character traits. We will strive to provide a rigorous academic program our students will need to succeed in school and in the community, and we will empower them with the tools needed to compete in our informed world. We are committed to sustaining an environment in which individuals representing diverse cultures and experiences instruct our students in the meaning of a global community, in the value of integrity and leadership, and in the importance of lifelong learning.

Vision

Dr. Hornedo Middle School's students will create a future of certain educational success that is grounded in academic confidence, college preparedness, and moral integrity.

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Goals

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

Performance Objective 1: By June 2024, Hornedo will create a culture where each student is supported by caring adults as measured by an employee, student, and parent culture climate survey.

High Priority

Evaluation Data Sources: Survey results, CIT meetings/feedback

Reviews			
	Formative		Summative
Oct	Jan	Mar	June
25%	65%		
	Revi	ews	
	Formative		Summative
Oct	Jan	Mar	June
50%	65%		
	25%	Formative Oct Jan 25% 65% Formative Cot Jan	Formative Oct Jan Mar 25% 65%

Strategy 3 Details	Reviews			
Strategy 3: Key Target 1.1.1	Formative			Summative
Encourage participation in district survey for parents	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Feedback on parent perceptions and desires Staff Responsible for Monitoring: Admin Title I: 4.2	5%	50%		
No Progress Oscillation Accomplished Continue/Modify	X Discon	tinue		•

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

Performance Objective 2: By June 2024, Hornedo will increase the 6-8th grade student population in UIL, extracurricular, and co-curricular activities by 10% going from 75% of student participants to 85%.

Evaluation Data Sources: athlete rosters, UIL rosters

Strategy 1 Details	Reviews			
Strategy 1: Continue to encourage participation in 6th-grade intramurals, UIL, extracurricular, and co-curricular activities.	Formative			Summative
Title I:	Oct	Jan	Mar	June
2.5, 2.6				
- TEA Priorities:	50%	65%		
Connect high school to career and college				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L5 Equity by Design (Demographics) 1				

Strategy 2 Details	Reviews			
Strategy 2: Provide multiple methods of communication with descriptions of UIL groups and/or clubs created by each	Formative			Summative
sponsor	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase student understanding of which events are best for them				
Staff Responsible for Monitoring: Club sponsors/UIL & athletic coordinators	50%	75%		
Title I:				
2.5				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
Image: Moment of the second	X Discon	tinue		

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

Performance Objective 3: By June 2024, Hornedo will build mindsets, healthy habits, and skills to strengthen students' social, emotional, and academic competence using SEL fidelity walkthrough data during RLA classes. Ensuring it meets school-wide expectations, classroom procedures and instruction, and student and staff awareness.

Evaluation Data Sources: RLA walkthroughs/ Discussions in PLC

Strategy 1 Details	Reviews			
Strategy 1: Creation of daily SEL curriculum for teachers	Formative			Summative
Strategy's Expected Result/Impact: Higher levels of implementation of SEL by teachers	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Counselors, Admin Prioritized Needs: L5 Equity by Design (Demographics) 2	25%	50%		
Image: No Progress Image: No Pro	X Discon	tinue		1

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

Performance Objective 4: By June 2024, Hornedo will implement meaningful, engaging practices that develop students' ability to manage their own behaviors as measured by the reduction of all ISS, OSS, and disciplinary removal for all student groups from 329 incidents to 250 incidents and reduce the

overall number of disciplinary removals from 35 to 25.

High Priority

Evaluation Data Sources: PEIMS data

Strategy 1 Details	Reviews			
Strategy 1: Key Target 1.4.1.	Formative			Summative
Learning SEL teaching strategies during PLC to address current behavior issues	Oct	Jan	Mar	June
 Strategy's Expected Result/Impact: Addressing current and relevant behaviors in the classroom and providing teachers with opportunity to gain peer support Staff Responsible for Monitoring: CTCs and Admin Prioritized Needs: L3 Destination District (Perceptions, Facilities, Programs, Technology) 2 	25%	50%		
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 1: By June 2024, Hornedo MS will develop and implement EPISD's student-centered curriculum to be measured by the Principal, Assistant Principals, and academic support team walkthrough data and meet all established percentages for rigor, instructional models, and scope and sequence for reading language arts, math, science, and social studies instruction in 100% of all classrooms.

Evaluation Data Sources: T-TESS Dimension data on walkthroughs Lesson plan check system data

Reviews		
Formative		Summative
Oct Jan	Mar	June
0% 50%		
Reviews		
Formative	-	Summative
Oct Jan 0% 50%	Mar	June
Re	views	
Formative		Summative
Oct Jan	Mar	June
0%) 50%		
	Formative Jan 50%	Jan Mar

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 2: By June 2024, Hornedo MS will develop and implement EPISD's student-centered dual language curriculum to be measured by the Principal, Assistant Principals, and academic support team walkthrough data and meet all established percentages for rigor, instructional model, classroom environment and instruction, and language acquisition in 90% of all classrooms.

Evaluation Data Sources: District-issued fidelity resource

Strategy 1 Details		Reviews			
Strategy 1: Bell to bell dual language instruction to include warm-ups and exit tickets		Formative			
Strategy's Expected Result/Impact: Increased fluency in both languages	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Administration and CTCs Title I: 2.6 - TEA Priorities: Build a foundation of reading and math Prioritized Needs: L2 Academic Excellence (Student Achievement) 1	50%	50%			
Strategy 2 Details		Rev	iews		
Strategy 2: Teachers will actively monitor and facilitate dual language instruction while maximizing classroom space		Formative		Summative	
Strategy's Expected Result/Impact: Increased engagement and learning	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Administration and CTCs	50%	50%			
No Progress Occomplished Continue/Modify	X Discon	tinue		·	

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 3: By June 2024, Hornedo MS will increase student achievement outcomes as measured by an increase in Domain 1 Student Achievement STAAR results from 61 to 64%.

High Priority

Evaluation Data Sources: STAAR Meets results Interim scores Data tracking sheets

Strategy 1 Details	Reviews			
Strategy 1: Students who did not meet Approaches on STAAR Math or Reading will be enrolled in a Math or Reading		Formative		Summative
Intervention course to target student needs	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Students will receive additional support for targeted areas				
Staff Responsible for Monitoring: Intervention teacher, Administration, CTCs, Dept. Chair	85%	100%	100%	
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 5: Effective Instruction				
Prioritized Needs: L1 Whole Child (Culture & Climate) 2 - L2 Academic Excellence (Student Achievement) 1				
Strategy 2 Details		Rev	iews	
Strategy 2 Details Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis		Rev Formative	iews	Summative
	Oct		iews Mar	Summative June
Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis	Oct	Formative		
Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis Strategy's Expected Result/Impact: Students will be identified for areas of improvement and academic deficit Staff Responsible for Monitoring: All teachers, Administration, CTCs		Formative Jan		
Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis Strategy's Expected Result/Impact: Students will be identified for areas of improvement and academic deficit Staff Responsible for Monitoring: All teachers, Administration, CTCs Title I:	Oct 25%	Formative		
Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis Strategy's Expected Result/Impact: Students will be identified for areas of improvement and academic deficit Staff Responsible for Monitoring: All teachers, Administration, CTCs Title I: 2.4, 2.6		Formative Jan		
Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis Strategy's Expected Result/Impact: Students will be identified for areas of improvement and academic deficit Staff Responsible for Monitoring: All teachers, Administration, CTCs Title I:		Formative Jan		
Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis Strategy's Expected Result/Impact: Students will be identified for areas of improvement and academic deficit Staff Responsible for Monitoring: All teachers, Administration, CTCs Title I: 2.4, 2.6		Formative Jan		
Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis Strategy's Expected Result/Impact: Students will be identified for areas of improvement and academic deficit Staff Responsible for Monitoring: All teachers, Administration, CTCs Title I: 2.4, 2.6 Prioritized Needs: L1 Whole Child (Culture & Climate) 2	25%	Formative Jan 50%		
Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis Strategy's Expected Result/Impact: Students will be identified for areas of improvement and academic deficit Staff Responsible for Monitoring: All teachers, Administration, CTCs Title I: 2.4, 2.6		Formative Jan 50%		
Strategy 2: Implementation of summative and formatives assessments with fidelity to all students for data analysis Strategy's Expected Result/Impact: Students will be identified for areas of improvement and academic deficit Staff Responsible for Monitoring: All teachers, Administration, CTCs Title I: 2.4, 2.6 Prioritized Needs: L1 Whole Child (Culture & Climate) 2	25%	Formative Jan 50%		

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 4: By June 2024, Hornedo MS will increase student achievement outcomes in Reading "All students" and two lowest performing student groups demonstrating achievement on 6-8 grade at the Meets or Masters level (SPED from 38% to 42% & EL from 66% to 70%)

High Priority

Evaluation Data Sources: STAAR results Interim scores Data tracking sheets

Strategy 1 Details	Reviews				
Strategy 1: Using assessment data, teachers will provide data driven high quality tier 1 instruction while incorporating	Formative			Summative	
 differentiation strategies Strategy's Expected Result/Impact: Provide a high quality first teach Staff Responsible for Monitoring: All teachers, Administration, CTC Title I: 2.4, 2.5, 2.6 Prioritized Needs: L1 Whole Child (Culture & Climate) 2 - L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 - L2 Academic Excellence (Student Achievement) 1 	Oct 50%	Jan 65%	Mar	June	
Strategy 2 Details	Reviews				
Strategy 2: Utilizing assessment data, classroom observations and grades, teachers will identify and provide high quality	Formative		Summative		
tier 2 and/or tier 3 instruction for identified students through in class, pull out, and after school interventions.	Oct	Jan	Mar	June	
 Strategy's Expected Result/Impact: Provide instructional support to students to fill academic gaps Staff Responsible for Monitoring: All teachers, Administration, CTCs, interventionists TEA Priorities: Build a foundation of reading and math ESF Levers: Lever 5: Effective Instruction 	25%	50%			
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1 Funding Sources: tutors - 211 ESEA Title I Part A (Campus) - 211.11.6117.053.24.100.053 - \$16,914, tutoring supplies for at risk and furniture for intervention teachers - 211 ESEA Title I Part A (Campus) - 211.11.6399.053.24.801.053 - \$9,313, tutoring & intervention supplies and for at-risk students - 185 SCE (Campus) - 6399.053.24 - \$11,420, tutors - 185 SCE (Campus) - 185 \$1,240					

Strategy 3 Details	Reviews			
Strategy 3: Teachers will provide high-quality educational learning opportunities and strategies to target SpED and EL	Formative			Summative
 students Strategy's Expected Result/Impact: Increase the percentage of SpEd and EL students achieving Meets and Masters on STAAR Staff Responsible for Monitoring: All teachers, Administration, CTC Title I: 2.4, 2.5, 2.6 TEA Priorities: Build a foundation of reading and math ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 1 	Oct 25%	Jan 50%	Mar	June
No Progress Continue/Modify	X Discon	tinue		

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 5: By June 2024, Hornedo MS will increase student achievement outcomes in Math "All students" and two lowest performing student groups demonstrating achievement on 6-8 grade at the Meets or Masters level (SPED from 14% to 25% & EL from 54% to 60%)

High Priority

Evaluation Data Sources: STAAR results Interim scores Data tracking sheets

Strategy 1 Details		Reviews			
trategy 1: Using assessment data, teachers will provide data driven high quality tier 1 instruction while incorporating		Formative		Summative	
ifferentiation strategies Strategy's Expected Result/Impact: Provide a high quality first teach utilizing high-quality instructional materials	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: All teachers, Administration, CTC	25%	50%			
Title I:					
2.4					
- TEA Priorities:					
Build a foundation of reading and math					
Prioritized Needs: L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 2					
Strategy 2 Details		Reviews			
Strategy 2: Utilizing assessment data, classroom observations and grades, teachers will identify and provide high quality		Formative		Summative	
ier 2 and/or tier 3 instruction for identified students	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Provide instructional support to students to fill academic gaps					
Staff Responsible for Monitoring: All teachers, Administration, CTC	25%	50%			
Strategy 3 Details		Rev	views		
Strategy 3: Teachers will provide educational strategies to target SpED and EL students		Formative		Summative	
Strategy's Expected Result/Impact: Increase the percentage of SpEd and EL students achieving Meets and Masters on STAAR	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: All teachers, Administration, CTC	25%	50%			
No Progress Accomplished - Continue/Modify	X Discon	tinua			

Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.

Performance Objective 1: By June 2024, Hornedo will stabilize enrollment by increasing the number of new students enrolling or transferring back to EPISD accepting all transfers, and willing to have full capacity.

Evaluation Data Sources: enrollment data, transfer data

Strategy 1 Details		Rev	iews	
Strategy 1: Key Target 3.1.1		Formative		Summative
Stabilizing enrollment by increasing the number of new students enrolling or transferring back to EPISD by 1%, over a three-year period.	Oct	Jan	Mar	June
 TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction Prioritized Needs: L3 Destination District (Staff Recruitment, Retention &Prof. Dev) 1 - L5 Equity by Design (Demographics) 1 	100%	100%	100%	
Strategy 2 Details		Rev	iews	
Strategy 2: Increasing student enrollment and participation of PAP courses. Students will remain in the course during the		Formative		Summative
semester.	Oct	Jan	Mar	June
	100%	100%	100%	

Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.

Performance Objective 2: By June 2024, Hornedo will attract and retain top talent by implementing an employee recruiting and retention plan designed to increase filled positions on first day of school from 90% to 95%.

Strategy 1 Details	Reviews			
Strategy 1: Key Target 3.2.1		Formative		
Implement an employee recruiting and retention plan designed to increase % filled positions on the first day of school from 91% to 95% by 2025	Oct	Jan	Mar	June
TEA Priorities: Recruit, support, retain teachers and principals Prioritized Needs: L3 Destination District (Staff Recruitment, Retention &Prof. Dev) 1	95%	95%		

Strategy 2 Details		Reviews		
Strategy 2: Hornedo will hire 100% certified personnel.		Formative		Summative
	Oct	Jan	Mar	June
	95%	95%		
$\textcircled{0} \text{No Progress} \qquad \textcircled{0} \text{Accomplished} \qquad \longrightarrow \text{Complexed}$	ntinue/Modify	scontinue		

Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.

Performance Objective 3: By June 2024, Hornedo will expand the integration of 21st-century learning and innovation skills by developing and implementing an instructional technology campus support plan.

Strategy 1 Details		Reviews			
Strategy 1: Key Target 3.4.1		Formative			
Develop and implement an instructional technology campus support plan.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase number of students enrolled in technology elective classes Staff Responsible for Monitoring: CTE department, CTE teachers, administration, CTCs	25%	50%			
Title I: 2.5 - TEA Priorities:					
Recruit, support, retain teachers and principals - ESF Levers: Lever 2: Strategic Staffing					

Strategy 2 Details	Reviews			
Strategy 2: Hornedo will utilize a part-time instructional technology campus support person to reduce technology-related		Formative		Summative
issues.	Oct	Jan	Mar	June
 Strategy's Expected Result/Impact: Reduce time for students to be without a device and decrease open ticket time for both student and teacher needs. Staff Responsible for Monitoring: IT, media/bookroom clerk, administration 	25%	50%		
ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L3 Destination District (Perceptions, Facilities, Programs, Technology) 1				
0% No Progress 10% Accomplished Image: Continue/Modify	X Discon	tinue		

Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.

Performance Objective 1: By June 2024, Hornedo Middle School will foster a welcoming and safe environment where all students feel supported resulting in an increase student attendance rate from 94% to 96%

High Priority

Evaluation Data Sources: Attendance reports

Strategy 1 Details		Revi	iews	
Strategy 1: Recognize students each semester with less than four absences through a recognition program.		Formative		
Strategy's Expected Result/Impact: Students will be motivated to be at school.	Oct	Oct Jan Mar		
Staff Responsible for Monitoring: Administration and attendance	5%	25%		
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.

Performance Objective 2: By June 2024, Hornedo Middle School will foster a positive, welcoming and safe environment where all families and communities

feel supported as well as increase the level of accountability by ensuring Hornedo Middle school offers all required community events. (OTE-Equity and Stakeholders Engagement)

Evaluation Data Sources: Surveys

Strategy 1 Details	Reviews			
Strategy 1: Hornedo will offer a minimum of two community events every month, increasing the level of parent		Formative		Summative
participation in school activities and meetings by 20% as compared to the previous year.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increased community involvement Staff Responsible for Monitoring: Administration	25%	50%		
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.

Performance Objective 3: By June 2024, Hornedo Middle School will implement a two-way communication plan designated to increase the number and quality of opportunities to engage, inform, train, and gather input from family and community stakeholders as measured on surveys and steakholder feedback.

Strategy 1 Details	Reviews			
Strategy 1: Hornedo will encourage community participation and engagement by partnering with a Parent Engagement	Formative			Summative
Liaison on campus.	Oct	Jan	Mar	June
 Strategy's Expected Result/Impact: Build capacity in parent active participation in the education of their children such as, workshops and SEL awareness. Staff Responsible for Monitoring: Administration and Parent Engagement Liaison. 	100%	100%	100%	
Title I: 2.4, 4.1, 4.2 Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 1 - L5 Equity by Design (Demographics) 1				

Strategy 2 Details		Rev	iews	
Strategy 2: Hornedo will enhance the parent involvement in campus activities, developing and offering a comprehensive		Formative		Summative
range of parent involvement activities to cater to various interests and schedules.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Fostering a collaborative and supportive school community that contributes to student success.				
Staff Responsible for Monitoring: PEL, administration, counselors	25%	50%		
Title I:				
4.1, 4.2				
Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 1				
Funding Sources: Provide supplies for parent engagement activities 211 ESEA Title I Part A (Campus) -				
211.61.6399.053.24.801.053 - \$4,000, Provide supplies for parent engagement activities 211 ESEA Title I Part A (Campus) - 211.61.6499.053.24.801.053 - \$4,000				
Image: No Progress Image: Accomplished Image: Continue/Modify	X Discon	tinue	1	•

Goal 5: EQUITY BY DESIGN El Paso ISD champions a targeted approach to universal access and system equity.

Performance Objective 1: By June 2024, Hornedo will foster equitable access to opportunities as measured by an increase in the percent of underrepresented (i.e. special education and emergent bilingual) middle school students who complete high school credits.

Strategy 1 Details		Reviews			
Strategy 1: All district-created CBAs & formative assessments will be given with fidelity to all students for data analysis.		Formative		Summative	
Staff Responsible for Monitoring: Monitor throughout the year - unit based.	Oct	Jan	Mar	June	
	50%	50%			
Strategy 2 Details	Reviews				
Strategy 2: Students who did not meet Approaches on STAAR Math or Reading will be enrolled in an Intervention course		Formative		Summative	
to target student needs.	Oct	Jan	Mar	June	
	85%	100%	100%		

Strategy 3 Details		Reviews			
Strategy 3: Key Target 5.1.2		Formative			
Increase the percentage of underrepresented (i.e, special education and emergent bilingual) middle school students who complete high school credits by 5% within a three-year period.	Oct Jan Mar			June	
TEA Priorities: Connect high school to career and college	25%	50%			
Image: No Progress Image: Accomplished Image: Continue/Modify	X Discon	tinue		•	

Goal 5: EQUITY BY DESIGN El Paso ISD champions a targeted approach to universal access and system equity.

Performance Objective 2: By June 2024, Hornedo will foster equitable access to opportunities and eliminate barriers as measured by a reduction in the percentage of long-term Emergent Bilinguals Achieving Beg/Int on TELPAS Composite from 30% to 19% as well as reduce the number of Emergent Bilingual Achieving Beginning on the TELPAS reading from 14% to 7% [RDA]

Strategy 1 Details	Reviews			
Strategy 1: Using CBA & formative data, teachers will provide data-driven tier 1 instruction while incorporating differentiation strategies.	Formative			Summative
	Oct	Jan	Mar	June
	25%	50%		
Strategy 2 Details	Reviews			
rategy 2: Multi-semester school planning for vertical alignment to plan for at-risk students, SPED students, ELL students	Formative			
		Formative		Summative
Strategy 2: Multi-semester school planning for vertical alignment to plan for at-risk students, SPED students, ELL students, and LEP students.	Oct	Formative Jan	Mar	Summative June

Strategy 3 Details	Reviews			
Strategy 3: Key Target 5.1.4	Formative			Summative
Reduce the percentage of long-term Emergent Bilinguals Achieving Beg/Int on TELPAS Composite from 30% to 19% as well as reduce the number of Emergent Bilinguals Achieving Beg/Int on TELPAS reading form 14% to 7% {RDA}		Jan	Mar	June
wen as reduce the number of Energent Diniguals remeving Degrint on TEET ros reading form 1470 to 770 (RDrt)	10%	25%		
No Progress Accomplished -> Continue/Modify	X Discon	tinue		